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UBCHEA ARCHIVES  
COLLEGE FILES  
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Soochow  
Corres.  
Shen, T. L. 1942-1945

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SOOCHOW UNIVERSITY

1943

Arts College

Law College

Location, June 1937:	Soochow, Kiangsi	Hongkew, Shanghai
Summer, 1937:	Hochow, Chekiang	Int'l Settlement, Shanghai
November, 1937:	Tenki, Anhwei	" " "
1938-1941:	Int'l Settlement, Shanghai (Assoc. with Hangchow College, Shanghai Univ. and St. John's Univ.)	" " "
Spring 1942:	Shaowu, Fukien (Assoc. with Fukien Univ. and Hangchow College)	Chungking, Szechwan (Assoc. with Shanghai Commer- cial College)
Fall, 1942:	Kukong, Kwangtung (Assoc. with Lingnan University)	" "
President:	Dr. Y. C. Yang	
Mission Board:	Methodist	
History:	Founded in 1900 by Southern Methodist Church	
Incorporation:	Chartered in Tennessee	
Value of Plant:	Before the war the plant was valued at US\$822,000. Heavy damages were suffered at Japanese occupation, including destruction of US\$50,000 worth of scientific equipment, and US\$10,000 damage to library books.	
Endowment:	US\$133,000.	
Constituent Colleges:	College of Arts	B.A. and M.A.
	College of Science	B.S.
	College of Law	LL.B.
Affiliated Institutions:	Middle School (normal enrollment 900) Tien Nan Middle School in Kuming	
Special Projects:	Science magazine Pharmaceutical Research Laboratory Biological Supply Service to Middle Schools and Colleges	
Student Enrollment:	In 1941-42, - 1,318 students were enrolled.	

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Soochow University  
Kukong, Kwantung  
November 2, 1942

Mr. A. B. Vaught  
+ American Advisory Committee  
Canadian Mission Business Agency  
Chungking

Dear Mr. Vaught:

I trust you have long received my letter sent in June, acknowledging the receipt of your grant of \$40,000 to Soochow University for faculty evacuation and relief. In the same letter I raised the question of another sum of \$10,000 which Mr. J. P. Davies deducted from your grant to us to refund money advanced in Kihwa for student relief. I also wrote to Dr. Frank Price who authorized the advancement of the money in Kihwa and to Mr. Kiang Wen-han of the National Student Relief Committee which is supposed to be responsible for funds for student relief, but I have got no reply. Will you please kindly help to get the matter straightened by sending us the \$10,000?

I have also written to the National Student Relief Committee for the refund of two other amounts which we advanced; namely, \$17,000 for bringing seventeen students from Fukien to Kwangtung in August and \$10,660.55 as grants to students for their travel, food, tuition and medicine. So far we have got no appropriation for student relief, and so we have temporarily used money for faculty relief for that purpose. If your Committee can make a special grant, we shall be ready to present a more detailed statement.

For faculty evacuation and relief we have spent \$120,000. This includes \$70,000 for bringing five faculty and two staff members and their families from Shanghai to Fukien and thence to Kwangtung, \$30,000 for salary and allowance for six months and \$20,000 for general office expenses. Thus we have used up the \$100,000 granted by the Ministry of Education and the \$40,000 granted by your committee, taking into account the money we advanced for student relief as mentioned above.

We need at least \$150,000 more to bring out twenty faculty members and their families from Shanghai. So we still lack \$130,000 which we hope to secure as a further grant from your Committee. From reliable information the route via Hankow is open and proves to be both convenient and economical. The average cost of travel for each individual is about \$2,500. It is important for us to give our faculty further inducement and guarantee to come to Free China. For conditions in Shanghai are not so bad as we imagine and there are also attractions for them to stay.

We have opened school in cooperation with Lingnan University. So far we have not got any appreciable grant for current expenses. Our budget for the current year 1942-3 is as follows:

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	<u>Fall 1942</u>	<u>Spring 1943</u>	<u>Total</u>
Salary and allowance	\$40,000	\$200,000	\$240,000
Department and library	10,000	70,000	80,000
Office	15,000	25,000	40,000
Scholarship and medicine	4,000	16,000	20,000
Contingent	4,000	16,000	20,000
	<u>\$73,000</u>	<u>\$327,000</u>	<u>\$400,000</u>

We have agreed with Lingnan to take the major responsibility in resuming the Science College next term. This explains the larger amount needed for the Spring term, 1943. We hope your Committee will consider giving us an additional grant for faculty relief to cover the amount for salary and allowance; namely, \$240,000 for the year ending August, 1943, before our budget can be taken care of by the United China Relief.

We are in urgent need of financial support. If your Committee can give us the proposed grants for faculty evacuation and relief, kindly remit immediately through Mr. Fuller, Methodist Mission, Treasurer, in care of Mr. E. H. Lockwood, Y.M.C.A., Kukong.

Sincerely yours,

(Signed) T. L. Shen

Acting President

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Soochow University,  
Hsien Ren Miae, Kukong,  
Kwangtung, China,  
Nov. 7, 1942.

Dr. Garside,  
Associated Boards for Christian Colleges in China,  
150 Fifth Ave.,  
New York, U.S. A.

Dear Dr. Garside,

It has been more than three years since I saw you last in New York. Here I am acting in the absence of President Y. C. Yang. As you know, our university suspended work in Shanghai soon after the Japanese occupation last winter and moved to Kwangtung by way of Fukien during the summer months. We are opening our Arts College first in cooperation with Lingnan University with seven faculty and staff members and forty students. Our Law School has moved to Szechuen where we hope to resume work this term. We are making plans to resume our Science College next spring with the expectation of bringing our faculty and science equipment out from occupied China.

We have to thank you for the construction grant of CN\$187,000 which we are using for the following building program:

Repairs (on old matshed used as temporary dormitory for 40 students and erecting new matsheds as bathroom and toilet -----	\$ 8,000
Dormitory for 80 students -----	45,000
Faculty House #1 -----	45,000
Dining room and Kitchen -----	28,000
Administration Hall -----	20,000
Bathrooms and Toilets -----	14,000
Furniture for above -----	25,000
	<u>\$185,000</u>

As we have promised Lingnan to resume the Science College next term we find we have to put up additional buildings during the next two months:

Six Classrooms and Laboratories -----	\$120,000
Faculty House #2 -----	45,000
Furniture for above -----	20,000
	<u>\$185,000</u>

Will your Board kindly give us another grant of CN\$183,000 for that purpose? As we are urgently pressed by time, we earnestly hope that you will cable Mr. Cressy your decision of the matter.

For the Fall term of 1941 our current expenditure was CN\$644,000. For the Spring term of 1942, our expenditure consisted of (1) Faculty evacuation and relief \$120,000, (2) Student evacuation and relief \$37,000, and (3) Emergency \$5,000, making a total of \$162,000.

Our estimated needs for the academic year 1942-3 consist of (1) Construction \$370,000, (2) Faculty evacuation \$130,000, (3) Student evacuation \$100,000, and (4) Current budget \$400,000. The only fund we have on hand is your construction grant of \$187,000 mentioned above. We have just got telegraphic message from Mr. D. W. Edwards which reads, "New York wires University budget 1942-3 approved Soochow 7095 sustaining 13000 writing Edwards." The appropriations mentioned will be barely sufficient for our current budget and we hope additional grants will be made for construction and evacuation purposes.

We have also got word from Mr. E. H. Cressy urging us to send in estimates for the following year 1943-4 to reach your office before the end of January, 1943. Herewith, I am enclosing a copy of our tentative budget for the academic year 1943-4 with estimates at CN\$1,000,000. The main difference

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1942

between the estimates for the two successive years can be explained by the fact that during the first term of 1942-3 we are only opening the Arts College with Lingnan University taking major responsibility and during the second term we are expecting to resume the Science College with Soochow taking major responsibility in running the Science College and also ~~by~~ assuming the larger share in the work of the Arts College. The item "Repairs and equipment \$100,000", is put in as the lack of suitable building and available equipment render it absolutely necessary for us to make temporary provisions.

We hope your Board will find it possible to grant our requests and make recommendations to the United China Relief Committee accordingly. For more detailed information I hope President Y. C. Yang will be able to furnish you.

Yours truly,

/s/ T. L. Shen.  
Acting President.

SOOCHOW UNIVERSITY TENTATIVE BUDGET, 1943-4

1. Salary and allowance -----		\$ 525,000
25 Teaching faculty -----	\$375,000	
8 Administration and staff -----	90,000	
10 Servants -----	60,000	
2. Department and library -----		200,000
Chemistry -----	80,000	
Biology -----	40,000	
Physics -----	40,000	
Library -----	60,000	
3. Office -----		60,000
4. Repairs and equipment -----		100,000
5. Scholarship and medicine -----		45,000
6. Contingent -----		50,000
		<u>1,000,000</u>

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AMERICAN ADVISORY COMMITTEE  
% Canadian Mission Business Agency  
CHUNGKING, CHINA

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November 13, 1942

Dr. T. L. Shen, Acting President  
Soochow University  
Kukong, Kwangtung

Dear Dr. Shen:

Your letter of November 2nd arrived yesterday. Apparently we never received your June letter, as I have no recollection of it and cannot find it in the files.

Your raise the question of the \$10,000 deducted by Mr. Davies from the \$100,000 which you say we allocated to Soochow University, as a matter of fact we did not consciously make any allocation to Soochow University, though we have no objection at all to your having received the sum of \$90,000. Here is the minute from our meeting of April 2, 1942.

"It was voted to authorize an allocation of \$100,000 to the China Christian Educational Association for evacuating students and teachers of Shanghai Christian Universities, \$10,000 of which is to be returned to the International Relief Committee of Kihwa, Chekiang, for money advanced by it for student relief. Allocation No.248"

So you will see it was not the intent of the American Advisory Committee to make an allocation of \$100,000 to any one university. Therefore, we do not consider ourselves under any obligation as regards the \$10,000 which you did not receive.

I note that you are asking the American Advisory Committee for a grant now of \$130,000 for bringing students and staff to Kwangtung. This request will be placed before our Committee, but I must write to you in frankness that I doubt whether we can make such an allocation for this purpose. We are chiefly the disaster and emergency organization in the United China Relief scheme, and at the present time there are more and greater disasters than we can cope with. When our funds have been plentiful we have at times gone over to assist some institution or relief project that properly belonged in the field of a sister relief agency. But when our funds are insufficient for our own special responsibilities, you will see that it is difficult for us to do that. It is true that our regional committees have been instructed to give travel assistance to students and teachers on the same basis as for other classes of refugees. But in those cases the students and teachers are considered to come under the category of general refugee relief. It is not justifiable to use our funds to bring such students and staff over such long distances at our expense. For instance, as a disaster relief organization we are not interested in

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the institutions and their institutional problems. From our standpoint Soochow University could have remained at Shaowu and avoided much of the travel expense involved in moving to Kukong. Now, personally, I expect you had good reasons for moving, but I doubt whether they would be reasons that could be considered valid by the American Advisory Committee.

You also ask us to make an allocation to Soochow University of \$240,000 to cover the total cost of faculty salaries and allowance from the autumn of 1942 to August 1943. Again, I cannot speak for our committee until the committee has considered your requests, but rather than leave you with too much hope of this assistance, it seems to me better to say quite frankly that I doubt very much whether the American Advisory Committee can meet the request. Much of what I have written in the preceding paragraph is apropos here. This sort of relief is really outside our field, and we do not have available funds stepping out of bounds.

Your letter will be copied and distributed to the members of our Committee and will come up for consideration at our meeting early in December. I hope you will not get the impression that we are "down" on the universities. On the contrary, we are very much interested in the vital place which the universities, particularly the Christian institutions, have in the post-war reconstruction period, which we hope is not far off now. Furthermore, we deeply appreciate the courage, energy and devotion which you university administrators are mastering to meet your terrifically heavy burdens in this most difficult period of war and emigration. It would have been no cause for wonder if many of you had decided that the only thing to do was to close your institutions for the duration of the war, but everyone of you have chosen to meet your difficulties with courage and faith. May your courage be maintained and your faith justified! And when there is any way in which we as a Committee or as individuals can give you a helping hand, be assured that we shall do so.

Very sincerely yours,

Arnold B. Vaught X  
Chairman

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Time: March 5, 1943 Place: Kukung  
 Present: Pres. T. L. Shen, Dr. Fenn

There was careful study of the present financial situation and some discussion of plans for the future.

Income and expenditures for evacuation stand as follows:

From National Government	100,000	
" Am. Adv. Comm.	40,000	
To Moving to Fukien		30,000
" " " Kukung		70,000
" " Law to Chngkg.		10,000
" Back Salaries		30,000
" 2 families in December		16,000
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	\$140,000	156,000

There is consequently a deficit of \$16,000. In addition, \$17,000 has been spent on Student relief. Request has been made to the Nat'l. Stud. Rel. Comm., but no answer has been received. Furthermore, it is likely that one or two more families may come from Shanghai. It is therefore likely that the total deficit will amount to \$50,000.

The account for buildings stands as follows:

From A.F.C.C.C.	187,000	
" British Relief	199,000	
To Contract 1		158,000
" " 2		176,000
" Supplemental Contract		20,000
" Roads, etc.		10,000
" Furniture		40,000
	<hr/>	
	\$346,000	404,000

This leaves a deficit of \$60,000. Pres. Shen has applied to the Methodist Mission for \$50,000, but does not feel sure of more than \$25,000. This means a deficit of from \$10,000 to \$35,000.

To meet these deficits, Pres. Shen has made requests for \$50,000 each from the military and civil governors of Kwangtung. There is no assurance of receiving anything, as Pres. Shen senses a certain amount of provincial jealousy.

Certain charges should be made in the current budget. Word has just been received that only \$70,000 is to be expected from the government. The \$60,000 mission appropriation should be set \$90,000 (2/3 of U. S. \$7,095). Expenditures remain \$460,000. If the 2/3 rule is applied to sustaining funds, Kukung can expect only \$170,000 (out of U. S. \$13,000) from that source. Including \$14,000 from fees, that means \$344,000 income, or an anticipated deficit of \$116,000.

Pres. Shen pointed out that the budget for Kukung had been made out 1) at a time when there was no certainty regarding what the Coll. of Law was going to do,

and 2) on the assumption that the Coll. of Law would continue to self supporting as in the past. Therefore, the report just received from Mr. Fuller that money from New York was being divided  $2/3$  Kukong and  $1/3$  Chungking was an unexpected blow. Dr. Fenn agreed.

After estimating that the  $1/3$  of combined Trustees and sustaining funds being given to Chungking would balance the current budget with a little for evacuation, Dr. Fenn agreed to cable New York regarding Pres. Shen's needs.

Pres. Shen stated that, due to the failure of New York to send him any funds from trustees or sustaining, he was being forced to borrow \$100,000 from the bank at a high rate of interest. Dr. Fenn agreed to urge New York to cable some funds at once.

In this connection, Pres. Shen argued that, though it was quite possible that the Coll. of Law needed funds and should share during the emergency in funds from New York, the arbitrary assignment to it of  $1/3$  is unjust because 1) it is the most nearly self-supporting of the three colleges, 2) it draws almost all the alumni support. He believes  $1/2$  science,  $1/4$  arts, and  $1/4$  law is a fairer apportionment. Dr. Fenn replied that there were other factors, such as government grants, involved, and that the matter needed more careful study. He promised to take the question up with New York.

Pres. Shen reported on cooperation with Lingnan. He said that he understood that Seechow was to be responsible for the joint coll. of science, but that there were indications that Lingnan contemplated an independent college of its own. If so, Seechow would have to continue the present unsatisfactory arrangement whereby its students do their lab. work at the Prov. Coll. of Science. Dr. Fenn promised to look into the matter on his return from Fukien.

In discussing the budget for 1943-4, Dr. Fenn emphasized the fact that there is very little likelihood that a budget of \$1,000,000 can be balanced if funds from fees and government amount to only \$140,000. He urged that the total enrolment be kept to the very minimum required to 1) keep the university alive, and 2) take care of faculty and students for whom Seechow has clear responsibility. He pointed out that the addition of 100 freshmen next fall will mean the enrolment of 350 in two years. He suggested a smaller freshman class. Pres. Shen replied that 10 students for each of 8 departments seemed a minimum. Dr. Fenn stated that there seemed to be no reason for having 5 departments in arts, since Lingnan had identical departments, and asked if these departments in which Seechow had few if any teachers to look after might not be discontinued. Pres. Shen agreed to consider the question.

Dr. Fenn also urged that no further effort be made to bring professors from Shanghai. Pres. Shen agreed, and pointed out, that 1) needs of students in Shanghai, 2) better living conditions, and 3) difficulties of travel all combined to prevent further exodus.

Dr. Fenn reiterated his view that enrolment should not be allowed to increase to such an extent that more buildings will be required. He pointed out the growing disinclination abroad to provide buildings at this time. He urged that the present building program be considered as providing facilities adequate for the emergency. Pres. Shen agreed that further building seemed unwise, but was not sure that enrolment could be kept low enough.

Little attempt was made to consider the 1943-4 budget item by item, but Dr. Fenn urged that it be reconsidered. He pointed out that, in view of the limited number of students and the fact that few refugee professors were expected, an increase of personnel from 24 to 33 appeared questionable. At the same time, he felt that not enough allowance had been made for rising costs. He also pointed out that there seemed no justification for \$20,000 for a college bulletin, and that repairs and furniture should not require \$100,000 in view of the newness of the buildings unless there were a very great increase in enrolment.

Dr. Fenn said that he regretted that he had no better solution, but that he recommended

- 1) a limiting of Soochow's activities to what it could hope to find funds for, and
- 2) a careful search for other possible sources of income.

Dr. Fenn described the system for salaries being used in Chengtu. Taking into consideration differences in living costs, Soochow salaries appear disproportionately low.

Respectfully submitted,

(Signed) W. P. Fenn

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Board of Trustees of Soochow University

as Reorganized in 1942

\*Chairman, Dr. H. H. Kung, Vice-President of the Executive Yuan

#Chinese Secretary, Y. B. Kiang, prominent lawyer and member of  
People's Political Council

<sup>C.B.</sup>  
English Secretary, Rappe

##Treasurer, Tsuyee Pei, General Manager of the Bank of China

Other Members

Chu Cheng, President of the Judicial Yuan

Gen. Chang Chun, Chairman of Szechuan Provincial Government

Dr. W. Y. Chen, Bishop of the Methodist Church for West China

Dr. R. Y. Lo, member of the Legislative Yuan

\*Dr. Carlton Lacy, Bishop of the Methodist Church for South China

##Mr. Kao Yang, President of the National Kwangsi University

#Dr. D. S. Chen, prominent lawyer and member of the People's  
Political Council

#Mr. S. T. Tung, former member of Ministry of Finance

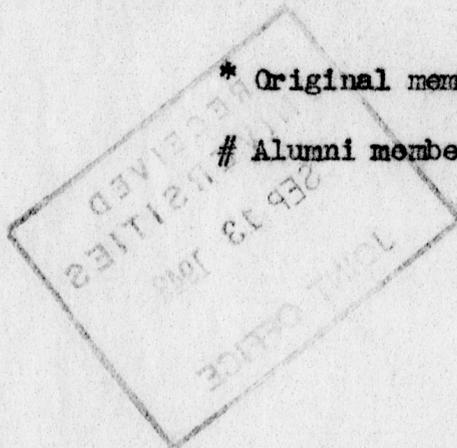
#Gen. J. L. Huang, General Secretary of the New Life Movement

Mr. Glen <sup>Fuller</sup>, Associated Mission Treasurer

<sup>E.E.</sup>  
Mr. Lockwood, General Secretary of the Y.M.C.A. at Kukung

\* Original members of the Board.

# Alumni members.



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Board of Trustees of Soochow University

as Reorganized in 1943

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Chinese Secretary, Y. B. Kiang, prominent lawyer and member of  
People's Political Council  
English Secretary, Rappe

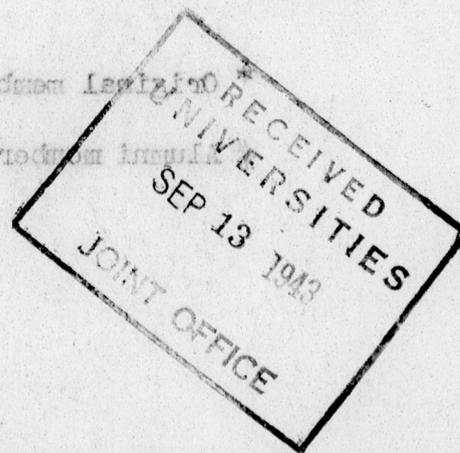
\*Treasurer, Teyce Tai, General Manager of the Bank of China

Other Members

Chu Cheng, President of the Judicial Yuan  
Gen. Chang Chun, Chairman of Szechuan Provincial Government  
Dr. W. Y. Chen, Bishop of the Methodist Church for West China  
Dr. R. Y. Lo, member of the Legislative Yuan  
\*Dr. Carlton Lacy, Bishop of the Methodist Church for South China  
\*Mr. Kao Yai, President of the National Kwangsi University  
\*Dr. D. S. Chen, prominent lawyer and member of the People's  
Political Council  
\*Mr. S. T. Tung, former member of Ministry of Finance  
\*Gen. J. L. Huang, General Secretary of the New Life Movement  
\*Mr. Glen Miller, Associated Mission Treasurer  
\*Mr. Lockwood, General Secretary of the Y.M.C.A. of Chungking

\*Original members of the Board.

\*Former members.



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Soochow University,  
Kukong, Kwangtung,  
June 29, 1943.

Mr. Charles H. Corbett,  
Associated Boards for Christian Colleges in China,  
150 Fifth Avenue, New York City,  
U. S. A.

Dear Mr. Corbett,

Thank you for your circular letters which gave us much interesting news.

Herewith enclosed I am sending you the following lists: (1) a list of our Board of Trustees and (2) a list of our faculty members. I hope they will meet your purpose.

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Soochow  
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We are still short of US\$6,700 to close the present academic year which ends on July 31st. This represents the amount of money which was diverted to our Law School in Chungking but was not included in our original budget. We hope the Associated Boards will give us this additional grant as recommended by Dr. Fenn so that we may close our year without a deficit.

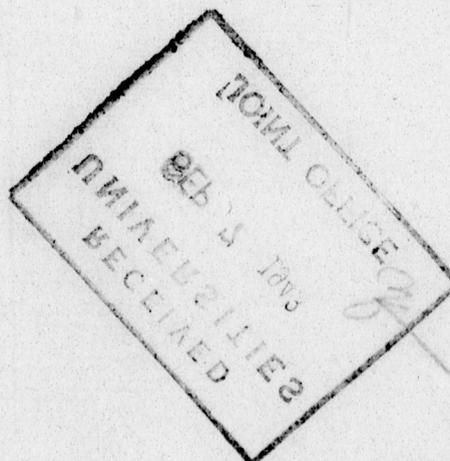
With kind regards to you and Dr. Evans,

Yours sincerely,

*T. L. Shen*

T. L. Shen

Acting President.



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Soochow University,  
Kukong, Kwangtung,  
June 29, 1943.

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Mr. Charles H. Corbett,  
Associated Boards for Christian Colleges in China,  
150 Fifth Avenue, New York City,  
U. S. A.

Dear Mr. Corbett,

Thank you for your circular letters which gave  
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Herewith enclosed I am sending you the following  
lists: (1) a list of our Board of Trustees and (2) a list  
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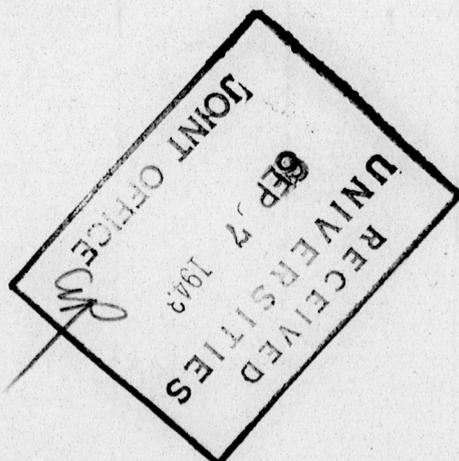
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out a deficit.

With kind regards to you and Dr. Evans,

Yours sincerely,

T. I. Shen

Acting President.



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August 17, 1943

Acting President T. L. Shen  
Soochow University  
Hsien Ren Mao  
Kukong, Kwangtung, China

Dear President Shen:

Your letter of November 7, 1942, addressed to Dr. Garside, was received long after figures had been submitted to United China Relief. It did, however, serve as an excellent background for the presentation of figures to the Associated Board's Special Committee on Emergency Askings and eventually to the Associated Boards Executive Committee which finally approved the 1943-44 budget.

As final action on these budgets was taken only last month, there was no definite word which could be passed on to the field. As a result only messages of encouragement and progress were sent to Dr. Fenn, our Representative in China.

I believe the Board of Missions has taken some action regarding the 1943-44 budget - the figures of which will be sent to you through the Board's Treasurer. The Associated Boards feels that when the funds allocated to Soochow have been paid to the Board of Missions that our responsibility ceases and that thereafter it rests with the Methodist Board to make such payments to the field as are agreed upon.

Grave consideration is being given to all of the University work in China and particularly by our Post-War Planning Committee. A number of outstanding Chinese are here in America at the present time with whom we confer frequently, and who will cooperate with that particular Committee.

We are therefore, working as best we know how to conserve the best interests of the Colleges on the field, and our hope for the fullest cooperation lies in respect to this program. We are gratified at the actions as revealed in the minutes of the Presidents' meetings and organizations early in May.

Very sincerely yours,

C. A. EVANS

CAE:B/W.

Via: China Clipper  
cc: Via Next Clipper

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CN 40,000 ~~China~~ ~~Comm~~ See - Budget Soochow file  
1943-44  
copy handed to Dr. Castwright 1/20/43

Soochow University,  
Hsien Ren Miao, Kungong,  
Kwangtung, China,  
Nov. 7, 1942

Dr. Garside,  
Associated Boards for Christian Colleges in China,  
150 Fifth Ave,  
New York, U.S.A.

ask  
\$17/43

Dear Dr. Garside,

It has been more than three years since I saw you last in New York. Here I am acting in the absence of President Y.C. Yang. As you know our university suspended work in Shanghai soon after the Japanese occupation last winter and moved to Kwangtung by way of Fukien during the summer months. We are opening our Arts College first in cooperation with Lingnan University with seven faculty and staff members and forty students. Our Law School has moved to Szechuen where we hope to resume work this term. We are making plans to resume our Science College next Spring with the expectation of bringing our faculty and science equipment out from occupied China.

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	<u>\$185,000</u>

Will your Board kindly give us another grant of CN \$183,000 for that purpose? As we are urgently pressed by time, we earnestly hope that you will cable Mr. Cressy your decision on the matter.

For the Fall term of 1941 our current expenditure was CN\$644,000. For the Spring term of 1942, our expenditure consisted of 1) Faculty evacuation and relief \$120,000, 2) Student evacuation and relief \$37,000 and 3) Emergency \$5,000, making a total of \$162,000.

Our estimated needs for the academic year 1942-3 consist of 1) Construction \$370,000, 2) Faculty evacuation \$130,000, 3) Student evacuation \$100,000 and 4) Current budget \$400,000. The only fund we have on hand is your construction grant of \$187,000 mentioned above. We have just got telegraphic message from Mr. D.W. Edwards which reads, "New York wires University budget 1942-3 approved Sookow 7095 sustaining 13000 writing Edwards." The appropriations mentioned will be barely sufficient for our current budget and we hope additional grants will be made for construction and evacuation purposes.

We have also got word from Mr. E.H. Cressy urging us to send in estimates for the following year 1943-4 to reach your office before the end of January, 1943. Herewith I am enclosing a copy of our tentative budget for the academic year 1943-4 with estimates at CN\$1,000,000. The main point of difference between the ~~two~~ estimates for the two successive years can be explained by the fact that during the first term of

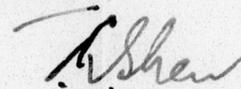
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1942-3 we are only opening the Arts College with Lingnan University taking major responsibility and during the second term we are expecting to resume the Science College with Soochow taking major responsibility. However during 1943-4 Soochow will not only continue to take major responsibility in running the Science College ~~the item~~ but also assume larger share in the work of the Arts College. The item "Repairs and equipment \$100,000", is put in as the lack of suitable building and available equipment render it absolutely necessary for us to make temporary provisions.

We hope your Board will find it possible to grant our requests and make recommendations to the United China Relief Committee accordingly. For more detailed information I hope President Y.C. Yang will be able to furnish you.

Yours truly,



T. L. Shen.  
Acting President.

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See Budget - Soochow file  
and Soochow Univ. file

Soochow University,  
Kukong, Kwangtung,  
Sep. 20, 1943.

ack 9/21/44

Dr. C. A. Evans,  
Associated Board for China Colleges,  
150 Fifth Ave.,  
New York City, U. S. A.

Dear Dr. Evans,

Enclosed you will find the materials required by the UCR, including a budget for 1944, a financial statement for the last academic year 1942-3, and a project report sheet for 1943. I hope they reach you in time for study and action.

In drafting our budget for 1944, we followed the method suggested by the Chengtu Presidents and besides the increment due to normal growth and probable monetary depreciation, there is no undue expansion contemplated. In fact we are now the only college running almost full swing with the smallest budget among our contemporary sister institutions.

We began this term with practically no money for current expenses. Although we received CNC\$35,000 from the British United Aid, CNC\$60,000 from the Ministry of Education, and CNC\$120,000 (equivalent to US\$4,000), from our Mission Board in New York, bulk of the money had to be used to pay for building contract and storage of rice against local famine. So we are left with a sum of about CNC\$100,000 which can only enable us to last till the end of October. I hope by the time this letter reaches you, you have already cabled or are about to cable a quarter of the US\$25,000 promised us, through Mr. Fuller in Chungking. We earnestly request that, if possible, appropriations be paid to us at least three month in advance not in arrear as it is now in practice.

Thanking you for your support and cooperation,

Yours sincerely,

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T. L. Shen  
Acting President.



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*See Budget Statement for 1944*

Soochow University,  
Kukong, Kwangtung,  
Sep. 20, 1943.

*Copy*

Dr. C. A. Evans,  
Associated Board for China Colleges,  
150 Fifth Ave.,  
New York City, U. S. A.

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Thanking you for your support and cooperation,

Yours sincerely,

*Handwritten signature*

T. L. Shen  
Acting President.



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March 18, 1944

Dr. T. L. Shen  
Soochow University  
Kukong, Kwangtung, CHINA

Dear Dr. Shen:

The financial reports as received covering the current year, together with the Project Report as to activities all have been given consideration by our office. I am now getting around to the place of where I can find opportunity to acknowledge some of these communications and I am grateful for the one you sent us under date of September 20th. During the intervening time there have been developments which over-shadow the past and which tend to make us feel the problems of today and tomorrow with ever increasing responsibility.

We are now engaged in the struggle regarding exchange rates of currency and from it we hope to find additional relief for the Colleges in China. We now have paid over to various responsible boards of trustees the first half of the total year's goal for sustaining funds plus one-quarter of the balance. We are seeking additional funds to complete the year's work and will cable Dr. Fenn as soon as there is any definite assurance that the goal will be reached. We are constantly conscious of your needs and will do everything possible to meet them according to the funds available.

Our Planning Committee of the Associated Boards is becoming more and more active in plans for the post-war period and you will be informed later on regarding any definite progress which is being made.

Faithfully yours,

C. A. EVANS

CAE/B

Via China Clipper  
c.c. via next Clipper

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SOOCHOW UNIVERSITY

Administrative Headquarters

KUKONG, KWANGTUNG, CHINA  
March 20, 1944.

Dr. C. A. Evans,  
Associated Boards for China Colleges,  
New York City, U. S. A.

Dear Dr. Evans,

Dr. W. P. Fenn asked us to send in our budget for the year 1944-5 to reach your office before May 1st. I am sorry on account of some delay I can only send you the document now by air mail, hoping it may reach you in the first week of May. I have already urged our Law School in Chungking to send their budget to you direct. I hope it will also arrive in time.

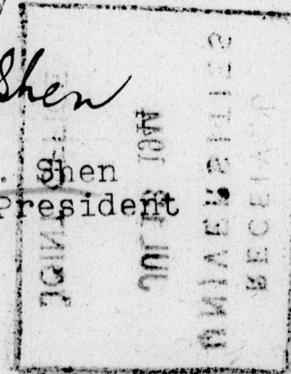
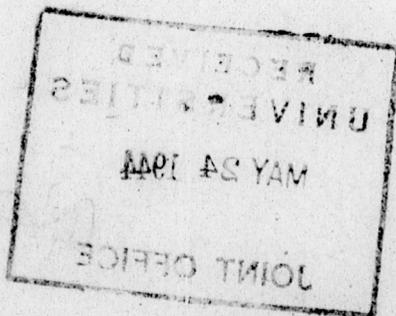
So far we have only received a third of our budgeted appropriations from the sustaining fund for 1943-4, now that two-thirds of the academic year has already passed. We have suffered greatly from the slow remittance of funds and have been compelled to rely on bank overdrafts. I have written repeatedly to President Y. C. Yang and Dr. C. A. Cartwright of the Methodist Mission Board. I hope between you some thing better can be worked out to expediate the transmission of appropriations.

We have sent through Dr. W. B. Nance about two dozens of snapshots taken of the fifteen buildings on the war-time campus. We have also sent through Bishop Carton Lacy copies of our University Bulletin which contains interesting information about the institution. I hope you will find the materials of some use, if you can get hold of them by applying to the above named gentlemen at the Methodist Mission Board office in the same building.

Yours sincerely

*T. L. Shen*

T. L. Shen  
Acting President



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200CHOW UNIVERSITY

Administrative Headquarters

KUKONG KWANGTUNG, CHINA  
March 20, 1944

Dr. C. A. Evans,  
Associated Boards for China Colleges,  
New York City, U. S. A.

Dear Dr. Evans,

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Yours sincerely,

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June 20, 1944

Mr. T. L. Shen  
c/o Dr. William P. Fenn  
House #106, Hwasipa  
Chengtou, Szechwan, China.

Dear Mr. Shen:

It was good to hear from you in your letter of May 7 and to learn what you have recently been doing. I am not surprised that a man of your experience and ability was asked to take the leadership of an institution like Soochow University.

But we have been greatly distressed by the unfavorable political news which has been coming to us recently especially as it has affected you and the other Christian work in the vicinity of Kukung. We are waiting anxiously to learn more as to what your plans have been following ~~that~~ <sup>the news</sup> which threatened your part of China.

As to the question of finance which you raise in your letter, I am told by Mr. Evans that the funds referred to were turned over sometime ago to the Methodist treasurer's office and undoubtedly were on the way to China sometime before your letter reached this country. I hope that the stringency under which you were laboring at the time you wrote was not too long continued or a source of great anxiety.

With personal regards, I remain

Very sincerely yours,

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Via China Clipper  
cc via next Clipper

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SOOCHOW UNIVERSITY

Administrative Headquarters

KUNING, KWANGTUNG, CHINA  
May 7, 1944

Rev. W. H. Ballou,  
Associated Boards for China Colleges,  
150 Fifth Avenue,  
New York City, U. S. A.

Dear Mr. Ballou:

We are glad to have learned the news of your appointment as Executive Secretary of the Associated Boards for China Colleges in China. With your long experience in missionary work and wide contacts with Christian institutions, you will undoubtedly render a great service to the cause of Christian education in this country.

Our University, just as other sister institutions is suffering from great financial difficulties, mainly due to slow remittance of appropriations from New York. For the present academic year 1943-4 we have been promised US \$25,000 from the Associated Boards and US \$5,000 from the Methodist Mission Board. But up to the time of my writing only US \$11,000 has been transmitted through our Mission Treasurer in Chungking. That means we have received only one third of our appropriations for the year, when ten months out of the twelve have already elapsed. Naturally we have had to find money to tie over the gap of the intervening six months. Thus we have already made loans and overdrafts amounting to CN \$450,000. We have now reached the limit of financial strain. Can you arrange to make remittance three months in advance, in stead of six months in arrears?

Last fall we were asked by the Associated Boards to present a budget for the calendar year 1944. We made our budget following suggestions from the Chungking colleges: namely, to make a 100% increase for the spring term over the same period as contained in the original budget for 1943-4. It has been our hope that the Associated Boards on the basis of our new budget, would consider making an additional grant of at least US \$10,000 to the University in order to meet our needs arising from the rapid rise of prices in China. Will you please present our request to the Associated Boards? If the request is granted, please remit the money through our Mission Board before the end of June, if possible.

With personal greetings, I remain

Yours sincerely,

T. L. Shen



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July 11, 1944

Dr. T. L. Shen  
Soochow University  
Chungking, CHINA

Re: Your Letter of March 20, 1944

Dear Dr. Shen:

I am trying to clear my budget file of correspondence accumulated during the study of figures as presented by the field. It now appears that this study is to be practically continuous as we are being asked by United China Relief to revamp all of the budgets into a different form. It is quite probable that there will be changes made due to the possibility of getting a larger exchange rate and to the undoubted conclusion that there will not be any more money in U. S. dollars than last year.

There have been many changes in Soochow since you wrote us on March 20th and we do not know the actual conditions at this time.

I have not seen Dr. Nance for a considerable period but I have asked our Representative to get in touch with the Methodist Board Visualization Department for the purpose of looking over pictures to which you allude.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper  
c.c. via next Clipper

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SOOCHOW UNIVERSITY

Administrative Headquarters

KUKONG, KWANGTUNG, CHINA  
c/o National Christian Council,  
10 Daikiahang,  
Chungking, China,  
Nov. 19, 1944.

Rev. E. H. Ballou,  
Associated Boards for China Colleges,  
150 Fifth Avenue,  
New York City, U. S. A.

Dear Dr. Ballou,

Thank you for your kind letter of June 20th. Our University declared an earlier vacation on June 3rd. following an urgent evacuation order in Kukong. I left in the middle of June for Kweilin where we maintained a temporary office for two months. Then I started for Chungking on a trip which took six weeks.

Our Board of Directors has voted to suspend the operation of the Arts and Science Colleges in Kukong for the time being, pending further development. It has also accepted my standing resignation as Acting President, but has appointed a special committee on Post War Planning of which I am still a member. We all earnestly hope and pray that Pres. Yang will soon return to resume his leadership.

The financial position of the University is still precarious. We have just managed to clear off loans and overdrafts amounting to CN \$750,000. We only need CN\$300,000 to wind up the accounts without deficit. We hope that this amount US\$1,500 will be underwritten by the Associated Boards and Mission. Dr. Rappe has written on behalf of our Board. I hope you will find it possible to make the grant.

Up to date the University has only received for the year 1943-4 US\$19,000 from New York. We were promised US\$25,000 from the Associated Boards and US\$5,000 from the Methodist Mission, for that period. So we figure we are entitled to get US\$11,000 more. Will you please kindly check with the Methodist Mission Board to see if all the appropriations available for 1943-4 have been actually transmitted to China?

I am going to stay here up to the end of this year. Then I shall go to Chengtu to take up my new job in Yenching University.

Hoping to hear from you again, with personal regards, I remain

Cordially yours,

*T. L. Shen*

T. L. Shen.

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SOOCHOW UNIVERSITY

Administrative Headquarters

KUKONG K WANGTUNG, CHINA  
c/o National Christian Council,  
10 Daisiang,  
Chungking, China,  
Nov. 19, 1944.

Rev. E. H. Ballou,  
Associated Boards for China Colleges,  
150 Fifth Avenue,  
New York City, U. S. A.

Dear Dr. Ballou,

Thank you for your kind letter of June 20th. Our University declared an earlier vacation on June 2nd following an urgent evacuation order in Kukong. I left in the middle of June for Kweilin where we maintained a temporary office for two months. Then I started for Chungking on a trip which took six weeks.

Our Board of Directors has voted to suspend the operation of the Arts and Science Colleges in Kukong for the time being, pending further development. It has also accepted my standing resignation as Acting President, but has appointed a special committee on Post War Planning of which I am still a member. We all earnestly hope and pray that Pres. Yang will soon return to resume his leadership.

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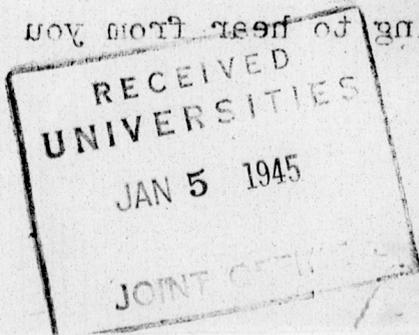
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Hoping to hear from you again, with personal regards, I remain

Cordially yours,

T. L. Shen.



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SOOCHOW UNIVERSITY

Administrative Headquarters

KUKONG, KWANGTUNG, CHINA

c/o National Christian Council,  
10 Daikaihang,  
Chungking, China,  
Nov. 21, 1944.

Dr. W. P. Fenn,  
Presbyterian Board of Missions,  
150 Fifth Avenue,  
New York City, U. S. A.

*ack*  
*11/21/45*

Dear Dr. Fenn,

I got to Chungking on Oct. 1st. and just missed you. I meant to write you soon afterwards but learned that you had already left for India. I am afraid my letter mailed in Kweilin in the middle of June failed to reach you. Otherwise I would have heard from you.

Our Board of Directors has voted to suspend the operation of the Arts and Science Colleges in Kukong for the time being, pending further development. It has also accepted my standing resignation as Acting President, but has appointed a special committee on Post War Planning of which I am still a member. We all earnestly hope and pray that Pres. Yang will soon return to resume his leadership.

The financial position of the University is still precarious. We have just managed to clear off loans and overdrafts amounting to CN \$750,000. We are still in need of CN \$300,000 to wind up the accounts without deficit. We hope that this amount US \$1,500 will be underwritten by the Associated Boards and Mission. Dr. Rappe has written on behalf of our Board. I hope you will find it possible to recommend the grant.

Up to date the University has only received for the year 1943-4 US \$19,000 from New York. We were promised US \$25,000 from the Associated and US \$5,000 from the Methodist Mission, for that period. So we figure we are entitled to get US \$11,000 more. Will you please kindly check with New York to see if all the appropriations available for 1943-4 have been actually transmitted to China?

I am going to stay here up to the end of this year. Then I shall go to Chengtu to take up my new job in Yenching University.

Hoping to see you again soon, with personal regards, I remain

Cordially yours,

*T. L. Shen*

T. L. Shen.

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SOOCHOW UNIVERSITY

Administrative Headquarters

KUNONG KWANGTUNG, CHINA  
c/o National Christian Council,  
10 Daikiang,  
Chungking, China,  
Nov. 21, 1944.

Dr. W. P. Fenn,  
Presbyterian Board of Missions,  
150 Fifth Avenue  
New York City, U. S. A.

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Cordially yours,

T. L. Shen.

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January 4, 1945

Mr. T. L. Shen  
c/o National Christian Council  
10 Daikiahang  
Chungking, China

Re:--Financial situation.

--Pres. Yang unlikely to return to China soon.  
--Mr. Shen's joining Yenching faculty.

Dear Mr. Shen:

It was good to get your letter of November 19th just a few days before Christmas. It has been shared with Dr. Yang and Dr. Cartwright. The financial statements were turned over to our treasury department, and Mr. Evans is confident that the needs of the University can be met. The rapidly shifting exchange situation has meant rather frequent revisions in budgets for most of the universities, but everyone is far more optimistic than they were six months ago as to the ability of our Sustaining Fund, supported by United China Relief, to see the schools through this academic year with the imperative needs well met.

Under the circumstances I am sure friends of Soochow University in this country will support the decision of the Board of Directors to suspend operation of the Arts and Science Colleges at Kukong. We are glad that there is a special committee on Postwar Planning for the University and that you are a member of it. I doubt if it is likely that President Yang can soon be released from the work he is doing so well in this country on behalf of the Chinese Government. He will probably be writing you himself. In fact I believe the Board of Trustees of the University is having a meeting today. That institution being strictly a Methodist school, we of the Associated Boards do not share in its deliberations to the same extent as is the case with schools where several denominations are cooperating.

Let me express my gratification at learning that you are to join the faculty of Yenching. My own relations with Yenching were closer when in China than with any of the other schools, and I know more of the people on the faculty. I also know something of the shorthandedness which has hampered them there in West China and am delighted they are to have your help.

With all good wishes for this New Year, which, it has seemed, must bring better things for China, I remain

Very sincerely yours,

Earle H. Ballou

Via China clipper.  
c.c. via regular mail.  
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January 17, 1945

Mr. T. L. Shen  
c/o National Christian Council  
10 Daikaihong  
Chungking, CHINA

Dear Mr. Shen:

Your answer to Dr. William P. Fenn came to hand but as we had received word that he would not be coming to America immediately we held same as it referred particularly to the financial position of Hangchow and had to do with certain deficits.

I believe that Mr. Ballou has written to you regarding the general status of Hangchow and it might be further said that the post-war situation of Hangchow must be very carefully considered in the light of other work which the Associated Boards may be able to do in the post-war period in the Shanghai area. We hope that something constructive will grow out of planning both in China and in America. Our primary aim and purpose is the continuing of Christian Higher Education for the constitutencies of the Colleges cooperating with our organization.

Regarding the deficit I must say that I have been dilatory in not writing to Mr. Curry B. Hearn setting forth the entire situation as regards the payment of relief funds to China. In any event, I am going to place this communication before United China Relief with the hope that the deficits can be covered either by funds in hand or special appropriation.

Most sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper  
c.c. via next mail

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